

A photograph of a military logistics yard. In the foreground, a large white crane stands on the left, its arm extending over a series of black military trucks parked in a row. Each truck is loaded with several large, light-colored wooden crates. The trucks are parked on a gravel surface next to a set of railroad tracks. In the background, there are large industrial buildings with multiple windows. A sign on one of the buildings reads "SERVICE COSTS FROM ZERO DEFECTS". The overall scene depicts a busy military supply and maintenance area.

ARMY LOGISTICIAN

MAY-JUNE 1972



ARMY LOGISTICIAN

VOLUME 4, NUMBER 3
MAY-JUNE 1972

THE OFFICIAL MAGAZINE OF UNITED STATES ARMY LOGISTICS

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The mission of ARMY LOGISTICIAN is to provide timely and authoritative information on Army and Defense logistics plans, policies, doctrine, procedures, operations, and developments to the Active Army, Army National Guard, U.S. Army Reserve, civilian employees of the Army, and the public. ARMY LOGISTICIAN is published to increase knowledge and understanding of logistics and assists in accomplishing the information objectives of the Department of the Army.

ARMY LOGISTICIAN is an official Department of the Army periodical published bimonthly at the U.S. Army Logistics Management Center, Fort Lee, Virginia, under the sponsorship of the Deputy Chief of Staff for Logistics and the Commanding General, U.S. Army Materiel Command. Photographs are U.S. Army unless otherwise specified. Material may be reprinted provided credit is given to ARMY LOGISTICIAN and to the author. Opinions expressed by contributors do not necessarily reflect the official viewpoint of the Department of the Army.

Articles, photographs, illustrations, and items

of interest on any function of U.S. Army logistics are invited. Direct communication is authorized to: Editor, ARMY LOGISTICIAN, U.S. Army Logistics Management Center, Fort Lee, Va. 23801.

Use of funds for printing this publication was approved by Headquarters, Department of the Army, 12 July 1971.

Active Army units receive distribution under the pinpoint distribution system, as outlined in AR 310-1. Completed DA Form 12-4 must be sent directly to CO, AG Publications Center, 2800 Eastern Boulevard, Baltimore, Md. 21220.

Army National Guard and U.S. Army Reserve units must submit requirements through their state adjutants general and U.S. Army Reserve channels respectively.

Subscriptions to ARMY LOGISTICIAN are available through the Superintendent of Documents, U.S. Government Printing Office, Washington, D. C. 20402. Annual rates are \$3 for mailing to a domestic or APO address and \$3.75 for mailing to a foreign address. Individual copies of the magazine are 50 cents each. Checks should be made payable to the Superintendent of Documents.

Deputy Chief of Staff
for Logistics
Department of the Army
Lieutenant General
Joseph M. Heiser, Jr.

Commanding General
U.S. Army Materiel Command
General Henry A. Miley, Jr.

Commandant
U.S. Army Logistics
Management Center
Colonel Bob A. McIlwain

Editor-in-Chief
Thomas A. Johnson

Associate Editors
Terry R. Speights
John P. Jones

Assistant Editors
Renault Boyer
Jacqueline Patterson
Harry D. Dowlan, Jr.
Helen Johnson

Art Director
Hugh E. Humphreys

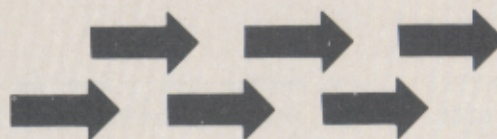
Staff Artist
DeFonce Threatt

ABOUT THE COVER

Many Army activities are funded by "revolving funds." Anniston Army Depot's rebuild facility, depicted on the cover, is one of those activities. The story "Working Capital Funds," beginning on page 8, describes the various ways these funds are used by the military services.



COMING EVENTS



MAY

7	91st Anniversary—U.S. Army Command and General Staff College	Fort Leavenworth, Kan.
8-10	26th Annual Technical Conference—American Society for Quality Control	Washington, D.C. Washington Hilton Hotel
9-10	3d Annual Environmental Pollution Symposium	Washington, D.C. Industrial College of the Armed Forces
11	54th Annual Meeting—American Ordnance Association	Washington, D.C. Washington Hilton Hotel
12	52d Annual Meeting—Society of American Military Engineers	Washington, D.C.
13	Ecology Logistics Symposium	Burlingame, Calif. Airport Marina Hotel
14	160th Anniversary—U.S. Army Ordnance Corps	Army-wide
15-18	11th Annual U.S. Army Operations Research Symposium	Durham, N.C. Army Research Office
17-19	Data Communications Systems Seminar	San Francisco, Calif. Miyako Hotel
18-20	83d Annual Meeting—U.S. Armor Association	Fort Knox, Ky.
20-3 June	LOGEX/RC-72 (A logistics exercise for reservists)	Camp Pickett, Va.
20	Armed Forces Day	Army-wide
22-23	19th Annual Institute on Government Contracts	Washington, D.C. Hotel Sonesta
23-25	25th Annual Power Sources Symposium	Atlantic City, N.J. Shelburne Hotel
27-4 June	TRANSPO '72 (International Transportation Exhibition)	Washington, D.C. Dulles International Airport

JUNE

6-8	26th Annual Convention—Armed Forces Communications and Electronics Association	Washington, D.C. Sheraton-Park Hotel
6-8	26th Annual Frequency Control Symposium	Atlantic City, N.J. Howard Johnson Motor Lodge
16	197th Anniversary—U.S. Army Quartermaster Corps	Army-wide
19-23	8th Biennial Army Science Conference	West Point, N.Y.
20	10th Anniversary—U.S. Army Combat Developments Command	Fort Belvoir, Va.
26-1 July	46th National Convention—Reserve Officers' Association	Miami, Fla. Americana Hotel

JULY

1	26th Anniversary—National War College	Washington, D.C.
6-7	11th Annual National Symposium—National Contract Management Association	Long Beach, Calif. Edgewater Hyatt House
10-12	Program Management Workshop	Washington, D.C. Hotel Sonesta

AUGUST

1	10th Anniversary—U.S. Army Materiel Command	Washington, D.C.
12-16	71st Annual Convention—Food Service Executives' Association	Scottsdale, Ariz. Mountain Shadows Hotel
22-23	7th Annual Convention—Society of Logistics Engineers	Long Beach, Calif. Queen Mary Convention Hall

Completed Staff Work

Study of a problem and presentation of its solution in such form that only approval or disapproval of the completed action is required.

- Work out details completely.
- Consult other staff officers.
- Study, write, restudy, rewrite.
- Advise the chief what to do.
Don't ask him.

-
- Present a single coordinated proposed action. Do not equivocate.
 - Do not present long explanations or memoranda. Correct solutions are usually recognizable.

If you were the chief, would you sign the paper you have prepared and thus stake your professional reputation on its correctness? If not, take it back and work it over; it is not completed staff work.

